



LINCOLNSHIRE HEALTH AND WELLBEING BOARD

Open Report on behalf of NHS Lincolnshire Clinical Commissioning Group

Report to	Lincolnshire Health and Wellbeing Board
Date:	29 March 2022
Subject:	Integrated Care System Update

Summary:

This report provides an update on the development of Integrated Care Systems (ICSs).

Actions Required:

Note the current position in relation to ICS legislation.

1. Background

ICB Target Operating Model

A significant focus of work following the publication of the guidance has been to set out the Target Operating Model for the Lincolnshire Integrated Care Board (ICB) from 1 July 2022 (originally this was 1 April 2022 but was revised to allow the NHS to respond to the COVID-19 Omicron variant) , set in the context of the ongoing evolution of the Better Lives Lincolnshire Integrated Care System (ICS).

The summary of the key developments together from the work that has been carried out to date has been set out in Appendix A. It is a working document to prompt discussion, share thinking and test alignment, and therefore subject to ongoing review and development.

The contents have been developed through the ICS Development Group, which is made up of Executives from all partner NHS organisations – it presents an articulation of current local system thinking in the context of the recently published national guidance on ICS development.

Constitution

The 3rd version of the draft NHS Lincolnshire Integrated Care Board constitution was submitted to NHS England on the 25 February. Feedback on the previous submissions and resulted in minor changes being

required from NHS England and Improvement. The key focus of the constitution is to outline the composition of the Integrated Care Board. The draft Consultation outlines the following board members:

Non-Executives

1 x Chair

5 x Non-Executive – including Audit and Remunerations Committee Chair

The main principles being the currently the expectation is that there will be 6 Committees of the ICB Board identified through function mapping and governance arrangement work. These committees will be the 'engine' of the ICB Board, and therefore all need a dedicated Independent NED Chair with the exception of the Remuneration Committee which will be chaired by an Independent NED who also chairs one of the other committees.

Executives

1 x CEO

1 x Director of Finance

1 x Nursing Director

1 x Medical Director

Kept to the minimum expectation of executive posts in line with the national descriptions.

Partner Members

1 x Local Authority

1 x NHS Trust

1 x Provider of Primary Medical Services

The Lincolnshire ICS is coterminous with the Lincolnshire County Council, therefore 1 LA partner bringing their knowledge and perspective

A partner member from Primary Medical Services to bring perspectives from primary care providers / PCNs and a partner member from the Lincolnshire Provider Collaborative which will be the vehicle for local service delivery, design, and transformation.

Integrated Care Board Recruitment

The initial recruitment to the Chair role was unfortunately not successful. However following discussions with NHSEI Sir Andrew Cash OBE has been appointed by NHS England as the Interim Chair of its new NHS Integrated Care Board (ICB). Andrew came into post in February 2022

The CEO recruitment process has now been completed and John Turner was successful to be appointed to and taken up this post.

The recruitment to the other statutory board Executive Post was delayed due to the pay scales not being agreed nationally. Indicative pay scales were distributed by NHS England and Improvement which allowed for the Director of Nursing and Director of Finance posts to be advertised. The Non-Executive Post were advertised from mid-December through to the 4 February. The recruitment process to these post is currently in progress and is expected to be completed in March.

In February 2022 the final payrates for ICB mandated executive posts was finalized which meant the Medical Director Post could be advertised. The application window for the post closes at the end of March and the selection process will take place in early April.

The selection process for partner members has not been confirmed by NHS England and Improvement. Guidance is anticipated in the coming weeks with the appointment process completed by early May.

Naming Convention

The ICS had to submit the naming convention for the different elements of the Integrated Care System in line with national guidance. The legal name was non negotiable and laid down by NHSEI. All three names needed to include Lincolnshire and the ICB public name had to also include NHS.

Based on the limited options the submission for Lincolnshire outlined the following:

Legal Name of ICB: NHS Lincolnshire Integrated Care Board (this is defined by NHSEI)

Public name of ICB: NHS Lincolnshire Integrated Care Board

Name of ICS: Better Lives Lincolnshire

Name of ICP: Lincolnshire Integrated Care Partnership

2. Conclusion

The Health and Wellbeing Board are asked to note the current position in relation to forthcoming ICS legislation.

3. Joint Strategic Needs Assessment and Joint Health & Wellbeing Strategy

The Council and Clinical Commissioning Group must have regard to the Joint Strategic Needs Assessment and Joint Health and Wellbeing Strategy.

The JSNA and JHWS will be used to inform the development of the ICS.
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4. Consultation

Not applicable

5. Appendices

These are listed below and attached at the back of the report	
Appendix A	Lincolnshire Integrated Care Board (ICB) – Target Operating Model

6. Background Papers

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

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